Engaging International Organizations in Vienna

May 10-12, 2023

Course description

Vienna hosts a large number of international organizations, including several UN agencies, in a diverse set of areas, from international development, migration, drug and crime control to European security, democracy-building and protection of human rights, including the right of children to a decent life. This practically-oriented two-credit course will: (i) discuss key global challenges to set the stage for interactions with the representatives of some of these institutions; (ii) introduce the concept of results-based management in public policy, increasingly used by international organizations, and (iii) familiarize students with a set of international organizations operating in Vienna. About half of the time is expected to be devoted to interacting with the representatives of such organizations to obtain first-hand knowledge from practitioners about the objectives and operations of their respective institutions and learn about their personal experiences in working in an international setting.

Learning outcomes

By the end of the course, students will have (i) developed a broad understanding of global public policy issues in areas such as global poverty, inequality, conflicts, migration and climate change, and the role of international organizations in addressing them; (ii) become familiar with the concept of results-based management in public policy and its application by international organizations; and (iii) learned about the objectives and operations of select international public and non-governmental organizations located in Vienna.

Course assessments

Brainstorming in response to instructor’s requests prior to the course

Full class attendance and participation

Teamwork and team presentations throughout the course

Moderation of discussions with representatives of international organizations

Course pre-requisites

None required but some knowledge of global governance is useful.

Course schedule

The schedule below is being finalized with external speakers.

May 10, 2023 (Wednesday)

9:00-10:40Introduction to the course and framing the interactions with international organizations

This session will start with mutual introduction, description of course objectives, content and key messages, followed by a presentation on and discussion of global challenges to frame the interactions with select international organizations present in Vienna.

10:40-11:00 Coffee break

11:00-12:40Global challenges (continued)

This session will continue the discussion on global challenges around six topics:

* poverty and inequality
* human capital and the future of work
* infrastructure gaps
* conflict, displacement and migration
* crises (pandemics, natural disasters, economic crises), and
* climate change

Teams will discuss the relative importance of each topic, the interconnections between them and the public policy trade-offs in devising sustainable solutions.  The teams will also discuss the roles of international organizations in addressing these challenges.

12:40-13:30 Lunch break

13:30-14:45 International Finance Corporation

14:45-15:00 Coffee break

15:00-17:00Introduction to results-based management used by international organizations

This session will explain the importance of results-based management in public policy and its applicability at different levels (from individual projects to broad programs), introduce the “theory of change”, highlight the need for devising realistic and measurable objectives and note the difficulties of designing meaningful results frameworks. It will also touch upon the importance of monitoring and evaluation. The session will look at how international organizations use results-based management. In the second part of the session, teams will develop results frameworks for a goal of their choice.

May 11, 2023 (Thursday)

9:00-9:30Results-based management (continued)

Presentations by teams on the results frameworks prepared the previous day.

**9:30-11:00 The World Bank**

11:00-11:15 Coffee break

11:15-12:00Results-based management (continued)

12:00-13:15 Lunch break and transfer to the UN

13:30-14:30United Nations (tour of the Vienna International Center)

14:30-15:30 United Nations Office on Drugs and Crime

**15:30-16:30 United Nations Environment Program**

May 12, 2023 (Friday)

9:00-10:30 **Organization for Security and Cooperation in Europe**

10:30-10:45 Coffee break

10:45-12:15 **International Organization for Migration**

12:15-12:30 Coffee break

**12:30-13:30** SOS Children’s Villages

13:30-14:30 Lunch break

14:30-15:45 **The impact of the war in Ukraine** and its implications for international organizations

The session will review the long-term economic and social impact of the war in Ukraine, and its implications for international organizations. Students will form groups to discuss how the war impacts Ukraine, Russia, the EU and the global economy as a whole, and the role of international organizations.

15:45-16:00 Coffee break

16:00-17:10  **Sharing of experience in working for an international organization and free-flowing conversation on students’** career aspirations

Required learning materials

Below is a list of viewing and reading materials for the course. Please kindly view/read these materials before the beginning of the course.

I. Global challenges

1. Poverty and inequality

Reversals of fortune, World Bank, YouTube (2:34)

<https://youtube.com/watch?v=4Jebn1disiA&feature=share>

To end extreme poverty by 2030; World Bank, YouTube (0:57)

<https://youtube.com/watch?v=-EFZ1r18xuA&feature=share>

Globalization trade-offs, Dani Rodrik, YouTube (4:41)

<https://youtu.be/LRDIejhdtYk>

Globalization’s discontents, Joe Stieglitz, YouTube (3:20)

<https://youtu.be/wM8ZFnHSOyw>

Income and Wealth Inequality, Crash Course Economics #17, YouTube (10:16)

<https://youtu.be/0xMCWr0O3Hs>

Gender inequality: Now, YouTube (3:04)

<https://youtu.be/4viXOGvvu0Y>

1. Human capital and future of work

Bill Gates: You need health care, education and opportunity to escape poverty CNBC, YouTube (4:16)

<https://youtube.com/watch?v=npmdbDsWKdE&feature=share>

Jack Ma: Education is the biggest challenge, YouTube (2:42)

<https://youtube.com/watch?v=7fu40RRlMMk&feature=share>

What is the World Bank’s Human Capital Index? World Bank, YouTube (3:00)

<https://youtu.be/iCUIAQkOwKw>

What is the Fourth Industrial Revolution? WEF, YouTube (11:31)

<https://youtube.com/watch?v=kpW9JcWxKq0&feature=share>

What will the future of jobs be like? WEF, YouTube (2:30)

<https://youtu.be/eH1fFdjzJAw>

1. Infrastructure development

Why and how to build sustainable infrastructure? NichInstitute, YouTube, (first 2:18)

<https://youtu.be/GDeI4m20gW8>

1. Conflicts, displacement and migration

Ukraine war: The global impact one year later, Bloomberg television, February 21, 2023 (1:54)

<https://youtu.be/4QPmmovi0cU>

UNHCR: Global displacement hits another record, capping decade-long rising trend, June 2022

<https://www.unhcr.org/news/press/2022/6/62a9d2b04/unhcr-global-displacement-hits-record-capping-decade-long-rising-trend.html>

1. Crises

“Impact of COVID-19 on people’s livelihoods, their health and our food system”, joint statement by ILO, FAO, IFAD and WHO, dated October 13, 2020, on WHO’s who.int website.

[https://www.who.int/news/item/13-10-2020-impact-of-covid-19-on-people's-livelihoods-their-health-and-our-food-systems](https://www.who.int/news/item/13-10-2020-impact-of-covid-19-on-people%27s-livelihoods-their-health-and-our-food-systems)

Will COVID kill globalization? Economist, YouTube (14:08)

<https://youtu.be/KJhlo6DtJIk>

1. Climate change

Climate change-We are the problem and the solution (Animated infographic) YouTube (8:43)

<https://youtu.be/-D_Np-3dVBQ>

Recommended

Yuval Noah Harari: 21 Lessons for the 21st Century, 2019

David Attenborough: A Life on Our Planet, 2020, documentary (1:54:00)

II. Results-based management

Measuring your social impact-Theory of change, YouTube (2:26)

<https://youtu.be/dpb4AGT684U>

Theory of change-Logic model, YouTube (7:23)

<https://youtu.be/cg4J1g0IVHg>

Designing a Results Framework for Achieving Results-A how to guide, World Bank’s Independent Evaluation Group (42 pages)

<https://openknowledge.worldbank.org/bitstream/handle/10986/32158/Designing-a-Results-Framework-for-Achieving-Results-A-How-to-Guide.pdf?sequence=1&isAllowed=y>

Measuring Results Fact Sheets, World Bank

<http://pubdocs.worldbank.org/en/993981558646869961/Measuring-Results-Fact-Sheets-2019.pdf>

What is impact evaluation? World Bank, YouTube (2:08)

<https://youtu.be/HEJlT8t5ezU>

III. International Organizations in Vienna

1. United Nations (UN)

Sustainable Development Goals-Introduction, YouTube (6:18)

<https://youtu.be/5EW5vVCiXlQ>

Optional

Nations United: Urgent solutions for urgent times, YouTube (34:10)

<https://youtu.be/xVWHuJOmaEk>

1. **UN Office on Drugs and Crime (UNODC)**

UNODC in 60 seconds (1:00)

[**https://www.google.com/search?q=unodc+in+60+seconds&ie=UTF-8&oe=UTF-8&hl=en&client=safari - fpstate=ive&vld=cid:8ca61045,vid:BilLjObGquc**](https://www.google.com/search?q=unodc+in+60+seconds&ie=UTF-8&oe=UTF-8&hl=en&client=safari#fpstate=ive&vld=cid:8ca61045,vid:BilLjObGquc)

1. **United Nations Environment Programme (UNEP)**

Vienna Office and Secretariat of the Carpathian Convention

<https://www.unep.org/regions/europe/our-branches-europe/vienna-office-and-secretariat-carpathian-convention>

1. Organization for Security and Cooperation in Europe (OSCE)

What is OSCE? OSCE website (4:22)

<https://youtu.be/KRYMwpQ44X0>

What it is like to be an intern at OSCE? YouTube (5:23)

<https://youtu.be/OlEcNt9mDPE>

1. The World Bank

What’s the difference between the IMF and the World Bank, CNBC, YouTube (4:16)

<https://youtu.be/lN3qrFA4jXc>

What is the World Bank and what does it do? YouTube (8:20)

<https://youtu.be/gKpTL8KVy1Q>

World Bank: worldbank.org, opening page

[Who We Are](https://www.worldbank.org/en/who-we-are)

World Bank: Restoring infrastructure for public services and economic recovery in flood affected areas in Bosnia and Herzegovina (results story and video)

<https://www.worldbank.org/en/results/2020/10/09/restoring-infrastructure-for-public-services-and-economic-recovery?cid=EXT_WBEmailShare_EXT>

***Optional***

World Bank’s Kim on poverty and inspiration 2014, YouTube (1:12)

<https://youtu.be/wxxskINm9Pc>

Doesn’t everyone deserve a chance at a good life? Jim Kim TED talk (20:33)

<https://www.ted.com/talks/jim_yong_kim_doesn_t_everyone_deserve_a_chance_at_a_good_life?utm_campaign=tedspread&utm_medium=referral&utm_source=tedcomshare>

Wolfensohn on cancer of corruption, World Bank Facebook Dec 9, 2020 (0.39)

<https://fb.watch/3c_vlPp0PT/>

1. International Finance Corporation (IFC)

About IFC: IFC.org website

[About IFC](https://www.ifc.org/wps/wcm/connect/corp_ext_content/ifc_external_corporate_site/about%2Bifc_new)

Measuring and monitoring the impact of our work IFC, YouTube (2:48)

<https://youtu.be/P5O-S2w1F2o>

1. International Organization for Migration (IOM)

What is IOM? Youtube (1:28)

<https://youtu.be/xoQ6HgSnStY>

IOM’s principles for humanitarian action, YouTube (3:24)

<https://youtu.be/HrSpBPF3YFY>

Key facts about recent trends in global migration, Pew Research Center, December 2022

<https://pewrsr.ch/3W68Qgm>

Optional

Returning to your home and its difficulties TEDxLinz talk by Andrea Götzelmann YouTube (12:26)

<https://youtu.be/EXB3DZPf_Ys>

1. SOS Children’s villages

SOS Children’s villages.org: This is SOS children’s villages, YouTube (3:00)

<https://youtu.be/Z5f36a8RAZE>

Optional

70 years of impact (23 pages)

<https://www.sos-childrensvillages.org/getmedia/6bc4dad4-d496-4761-aa0f-e1fa572e428f/SOS_70_years_of_impact_report_SPREADS-WEB.pdf>

Who we are (24 pages)

<https://www.sos-childrensvillages.org/getmedia/df273cda-af41-4397-a17b-e4219663fae3/101206-WhoWeAre-en-WEB.pdf>